

A large blue ship hull is visible on the right side of the frame, with a red buoy in the foreground. The background shows a blue sea and a blue sky with some clouds. The word "MACGREGOR" is written in white, bold, uppercase letters across the center of the image.

MACGREGOR

MacGregor General Presentation

Name of the presenter
Title, Organisation (optional)
XX month XXXX (optional)



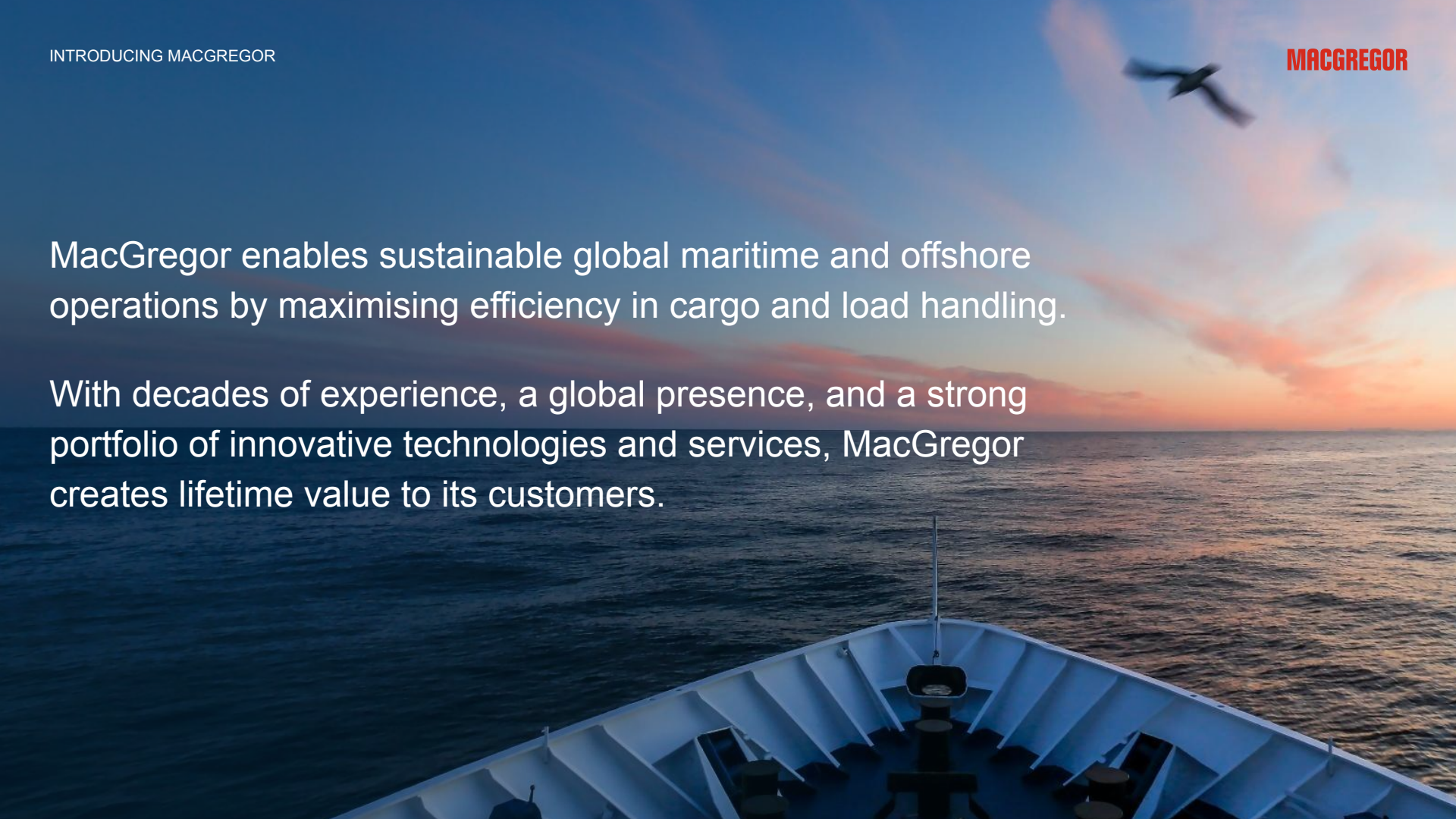
Agenda

1. MacGregor introduction
2. Products, solutions and services



MacGregor enables sustainable global maritime and offshore operations by maximising efficiency in cargo and load handling.

With decades of experience, a global presence, and a strong portfolio of innovative technologies and services, MacGregor creates lifetime value to its customers.



MacGregor in numbers

1937

~90 years of business,
established by the
MacGregor brothers

50%

of the global merchant fleet
sailing with MacGregor
equipment

€830

Million in sales 2025

11.9%

Adjusted EBIT margin



Global presence



2,000
employees



50
locations



30
countries

Our values, promise, vision and purpose

Our values
Safety – Quality – Integrity

Our promise
Designed to perform with the sea

Our vision
Creating lifetime value

Our purpose
We enable sustainable global maritime operations
by maximising efficiency in cargo and load handling

INTRODUCING MACGREGOR

MacGregor Executive Team



Jonas Gustavsson
Chief Executive Officer



Magnus Sjöberg
Executive Vice President,
Merchant Solutions



Lucie Addicks
Executive Vice President,
Offshore Solutions



Tomas Hakala
Executive Vice President,
Global Services



Joakim Andersson
Chief Financial Officer



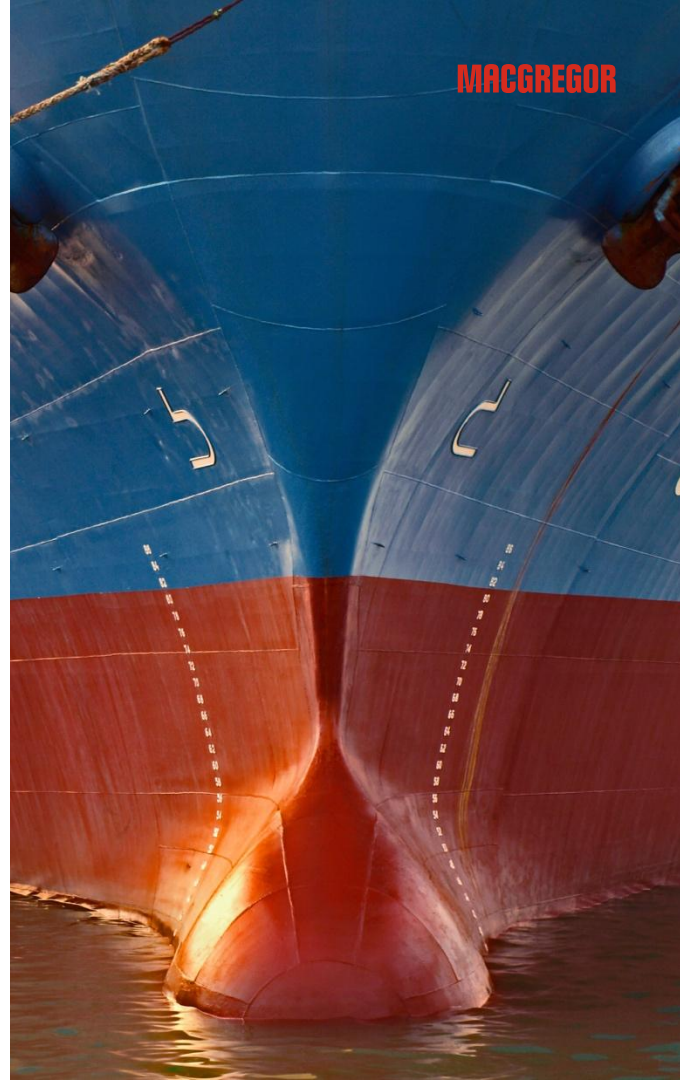
Jane Chen
Executive Vice President,
Strategy & Business
Development, Head of China



Patrik Mattsson
Executive Vice President,
Digitalisation and IT



Carita Himberg
Chief People Officer



The MacGregor journey

1937
MacGregor & Company formed

1992
MacGregor-Navire acquired Conver-OSR

1998
Industri Kapital acquired the majority of the MacGregor shares from Incentive

2007
Plimsoll and Hydramarine acquired for entering offshore business

2014
Acquisition of Mooring and Loading Systems from Aker Solutions including the Porsgrunn and Pusnes brands

2019
Acquisition of the Marine and Offshore businesses of TTS Group including the NMF brand

1983
MacGregor merged with Navire to form MacGregor-Navire and became part of Kone

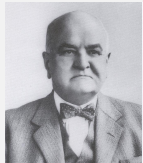
1993
Incentive acquired MacGregor-Navire, merged it with Hägglunds Marine

2005
Kone acquired MacGregor and it becomes part of newly formed Cargotec

2013
Acquisition of Hatlapa including the Triplex brand

2018
Acquisition of Rapp Marine

2025
MacGregor becomes a standalone company, owned by Triton Partners



Triton ownership since August 2025

- Triton Partners is a leading European mid-market sector-specialist investor
- Founded in 1997 and owned by its partners
- Focuses on investing in businesses that provide mission critical goods and services in its three core sectors: business services, industrial tech and healthcare
- Has 200+ investment professionals across 11 offices



We at Triton are very pleased and excited about being the owner of MacGregor. MacGregor has great engineering capabilities, a broad and sustainable product offering, high quality equipment and a strong market position.



Ilkka Tuominen

Investment Advisory Professional
at Triton, MacGregor Board Member

Serving our customers throughout the lifecycle



Incorporated sustainability

Creating lifetime value through incorporated sustainability



Safety

Safety of our employees and customers is a top priority



Circularity

Service and spare parts
Extending product lifetime and optimising efficiency



Materials and production

Lower carbon material (e.g. low-carbon steel) and utilising renewable energy in production produce less carbon emissions



Electrification

Electric driven portfolio drives reduction of emissions, pollution and energy consumption – also in our customers' operations



Cargo efficiency

Maximising cargo capacity per voyage and cargo access efficiency contribute to lower fuel consumption and emissions

MACGREGOR



Container Stowage Systems



Offshore Loading



Port Access Solutions



Deck Machinery



RoRo Solutions



Fishery Solutions



Hatch Covers



Offshore Transfer and Load Handling



Side Loading Systems



Global Service Support



Steering Gears and Compressors



Cruise Solutions



Research Solutions



Marine Cranes



Offshore Deck and Load Handling



Selfloader Solutions



Naval Access Solutions

MacGregor portfolio

Merchant

Marine cranes
Hatch cover solutions
Container

Stowage systems
Deck machinery
Steering gear

Self-unloading systems
RoRo solutions
Cruise solutions



Naval

Naval solutions



Port & Terminal

Port solutions



Offshore

Handling
Loading
Transfer



MacGregor services

Worldwide support



The MacGregor global service network is available 24/7 to support your operations either on location or remotely

Upgrades and repairs



Extend the service life of your cargo handling equipment and maximise its profitability

Spare parts



We provide you with original high-quality spare parts throughout the year anywhere in the world

MacGregor Academy



World class training for our customers with a wide variety of training courses

Thank you!

Name Nameson

Title

Business unit

Address

E-mail: name.lastname@macgregor.com

Phone +46 70 XXXX XXX

Follow us on:





Designed to perform
with the sea